

Annual Report 2023–24

Department of Energy,
Environment and Climate Action

Additional information

In compliance with the requirements of the Standing Directions of the Minister for Finance, details of the items listed below are available in this report (subject to the provisions of the *Freedom of Information Act 1982*). To ensure the department is meeting its accountability and compliance requirements, some of this additional information has been included in the Department of Energy, Environment and Climate Action Annual Report 2023–24 where relevant.

a) A statement that declarations of pecuniary interests have been duly completed by all relevant officers of the department	2
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c) Details of publications produced by the entity about the activities of the entity and where they can be obtained	2
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a) A statement that declarations of pecuniary interests have been duly completed by all relevant officers of the department

Declarations of pecuniary interests have been duly completed by all relevant officers.

b) Details of shares held by senior officers as nominee or held beneficially in a statutory authority or subsidiary

No shares are held by a senior officer as nominee or held beneficially in a statutory authority or subsidiary.

c) Details of publications produced by the entity about the activities of the entity and where they can be obtained

Publication	Date published	Location
Department of Energy, Environment and Climate Action Annual Report 2022–23	1 November 2023	Available online (www.deeca.vic.gov.au/ourdepartment/annual-report and www.data.gov.au).
Department of Energy, Environment and Climate Action Corporate Plan 2023–2027	31 August 2023	Available online (https://www.deeca.vic.gov.au/our-department/deeca-corporate-plan)
Mine Land Rehabilitation Authority Annual Report 2022–23 ¹	30 November 2023	Available online (https://www.mineland.vic.gov.au/library/publications/annual-reports/)

Notes:

- The following entities are combined into DEECA's FRD22 disclosures pursuant to a determination made by the Assistant Treasurer under section 53(1)(b) of the *Financial Management Act 1994*:
 - Rural Assistance Commission
 - Mine Land Rehabilitation Authority

d) Details of changes in prices, fees, charges, rates and levies charged by the department for its services, including services that are administered

Details of fees and charges are available on the department's website at <https://www.deeca.vic.gov.au/doing-business-with-us/fees-and-charges>

e) Details of any major external reviews carried out in respect of the operation of the department

Major external reviews	Conducted by	Purpose	Released
Implementation of government commitments in response to the Inquiry into the CFA Training College at Fiskville – Progress Report – 2022	Inspector-General for Emergency Management	The Inspector-General for Emergency Management (IGEM) assessed the Victorian Government's implementation of commitments made in response to the Victorian Parliament's Inquiry into the CFA Training College at Fiskville.	7 July 2023
Hazelwood Mine Fire Inquiry – Progress Report 2022	Inspector-General for Emergency Management	IGEM assessed the implementation of recommendations and affirmations from the 2014 and 2015–16 Hazelwood Mine Fire Inquiry reports.	7 July 2023
Implementation monitoring of 'Review of 10 years of reform in Victoria's emergency management sector' and 'Inquiry into the 2019–20 Victorian Fire Season – Phase 1' – Progress Report – 2022	Inspector-General for Emergency Management	IGEM assessed the implementation of Victorian Government actions in response to the following IGEM reports: <ul style="list-style-type: none"> Review of 10 years of reform in Victoria's emergency management sector (10 Year Review) Inquiry into the 2019–20 Victorian Fire Season: Phase 1 – Community and sector preparedness for and response to the 2019–20 fire season (Phase 1 report) 	20 July 2023

Major external reviews	Conducted by	Purpose	Released
Responses to performance engagement recommendations: Annual Status Update 2023	Victorian Auditor General	The Victorian Auditor General Office (VAGO) examined if public sector agencies are implementing VAGO's performance engagement recommendations in a timely way.	30 August 2023
Reducing the illegal disposal of asbestos	Victorian Auditor General	VAGO examined whether responsible agencies have effective measures in place to reduce the illegal disposal of asbestos.	16 November 2023
Contractors and consultants in the Victorian Public Service: Spending	Victorian Auditor General	VAGO examined whether departments accurately record, properly monitor and transparently report their spending on contractors and consultants.	29 November 2023
Fair presentation of service delivery performance 2023	Victorian Auditor General	VAGO examined whether the public sector fairly presents its service delivery performance information.	30 November 2023
Assuring the integrity of the Victorian Government's procurement activities	Victorian Auditor General	VAGO examined if departments use suitable controls to prevent, detect and investigate fraud and corruption when procuring goods and services.	20 June 2024
Managing State-significant Risks	Victorian Auditor General	VAGO examined if agencies work collaboratively to identify and manage state-significant risks, and if the Department of Treasury and Finance provides confidence to the Assistant Treasurer and Treasurer on how well agencies manage them.	27 June 2024

f) Details of major research and development activities undertaken by the department

Name of major research and development activity	Conducted by	Purpose
A new hope for biocontrol of Blackberry	Agriculture Victoria Research	To investigate the potential of a cane-boring sawfly from Europe for the biological control of invasive blackberry.
Accelerating the development of chickpea with enhanced acid soil tolerance Phase II	Agriculture Victoria Research	To establish high-value acid soil tolerant chickpea through development of genetic tools.
Achieving improved genetic gain for yield in chickpea, faba bean and lentil using genetic diversity	Agriculture Victoria Research	To develop high-yielding, climate-resilient chickpea, lentil and faba bean varieties using genomics-assisted breeding approaches.
Agriculture Sector Pledge: Emissions reduction research, innovation and trials	Agriculture Victoria Research	To explore methane-inhibiting technologies in Victoria.
An integrated disease management program for the Australian almond industry – Phase 2	Agriculture Victoria Research	To investigate integrated disease management strategies that improve on-farm management of economically important almond diseases.
An integrated pest management program for the Australian almond industry: Phase 2	Agriculture Victoria Research	To develop cost-effective integrated pest management strategies for carpophilus beetle and carob moth.
Analysis of non-invasive genetic samples	Cesar Australia	To estimate the dingo population size in the North West of Victoria.
Assessing the market for renewable hydrogen energy carriers across Victoria	Jacobs	To assess the market potential for renewable hydrogen energy carriers such as green methanol, sustainable aviation fuel and green ammonia in Victoria.

Name of major research and development activity	Conducted by	Purpose
Australian Grains Genebank Strategic Partnership	Agriculture Victoria Research	To accelerate cereal, oilseed, and pulse crop improvement for the benefit of Australian grain growers through digital and genomic innovation.
Australian horticultural market access research partnership	Agriculture Victoria Research	To develop, trial and implement a national fruit fly surveillance, biocontrol, biopesticide and integrated pest management program.
Behaviour change framework: whole-of-home electrification	3arc	To explore the psychosocial and behavioural factors influencing consumers' decisions to install solar and electric products in their homes.
Blue Carbon on Sea Country: Opportunities Report	Blue Carbon Lab and Deakin University	To identify opportunities for Traditional Owner-led adaptation and planning to protect and restore cultural values through Blue Carbon ecosystem protection and restoration.
Bushfire reconstructions: Developing a data solution to support simulator evaluation	University of Melbourne	To develop a bushfire reconstruction database.
Capitalising on pulse protein food and feed opportunities domestically and internationally	Agriculture Victoria Research	To provide the Australian pulse industry with information about genetic variation for protein content, nutritional composition, and functional attributes in Australian pulse varieties (chickpea, faba bean, field pea, lentil, lupin, and mung bean) that represents the history of breeding in Australia and global diversity sets.
Close yield gap and maximise farm system benefits from grain legume production	Agriculture Victoria Research	To deliver development and extension activities that support closure of the economic yield gap and maximise farm system benefits from incorporation of grain legumes in Victorian crop rotations.
Wetland Intervention Monitoring Program 2021–2024	Arthur Rylah Institute	To evaluate different sheep and cattle grazing regimes for native wetland vegetation outcomes on private farm properties.
Riparian Intervention Monitoring Program 2021–2024	Arthur Rylah Institute	To evaluate the success of riparian tree planting, weed control and grazing exclusion for ecosystem restoration.
Collection and analysis of ecosystem resilience data for the Victorian bushfire monitoring program	University of Melbourne	To provide data for bushfire management, risk assessments, and reporting.
CX Target State	PaperGiant	To better understand the customer experience of the rebate lifecycle.
Dairy FeedBase – Climate resilience	Agriculture Victoria Research	To identify solutions that mitigate enteric methane emissions from dairy cows.
Dairy FeedBase – Lifetime production	Agriculture Victoria Research	To develop nutritional and management strategies for improved cow lifetime performance within pasture-based systems.
Dairy FeedBase – Measuring and enhancing nutrient intake	Agriculture Victoria Research	To determine individual cow nutrient intake in near-real time and develop protocols for determining the nutrient characteristics of pasture in near-real time, and systems to enhance nutrient intake across the whole herd.
Dairy Feedbase – Resilient Forages	Agriculture Victoria Research	To explore the use of multispecies pastures to increase farm sustainability.
Dairy FeedBase – Sensing Data into Actionable Insights	Agriculture Victoria Research	To develop an integration and analysis framework for digital data across the dairy farm.
DairyBio – Delivery and extension of forage technologies and tools in ryegrasses	Agriculture Victoria Research	To extend the application of the genomic selection into new ryegrass species and traits.
DairyBio – From genome to phenome, using genomics to predict animal performance in real-time	Agriculture Victoria Research	To develop tools incorporating genetic and non-genetic information to predict cow performance in a given environment.

Name of major research and development activity	Conducted by	Purpose
DairyBio – Genetic improvement of cow and calf/heifer survival and resilience	Agriculture Victoria Research	To develop an improved genetic evaluation system for the survival and resilience breeding value in cows.
DairyBio – Genomic diversity for resilience and profitability	Agriculture Victoria Research	To monitor and quantify the impact of inbreeding in Australian dairy cattle and to develop strategies and tools to help optimise genetic diversity for improved welfare, resilience and profitability of Australian dairy cattle.
DairyBio – Genomic selection for heat tolerance	Agriculture Victoria Research	To develop advanced, more reliable genomic breeding values to enhance heat tolerance of dairy cows.
DairyBio – Genomic selection for transition health and fertility	Agriculture Victoria Research	To develop a genomic prediction model for transition cow health and fertility that can be used by industry to improve productivity and animal welfare.
DairyBio – Precision breeding for targeted improvement in lucerne	Agriculture Victoria Research	To develop the capability for genomic selection breeding in lucerne, using precision breeding tools including genomics, phenomics and computational breeding.
DairyBio – Targeted gene editing in Italian Ryegrass and warm season grasses for improved herbage quality	Agriculture Victoria Research	To deliver forage gains for the dairy industry through targeted genome editing of temperate and warm season forages.
DairyBio – Treeding lightly breeding for reduced pollution	Agriculture Victoria Research	To improve genomic prediction of methane and feed efficiency, enabling Australian dairy farmers and dairy industries to select low methane emitting and more feed efficient cows.
DairyFeedbase – More rhizosphere less fertiliser	Agriculture Victoria Research	To improve nutrient and water use efficiency, grow the rhizosphere and reduce reliance on synthetic fertiliser.
DairyBio – Precision breeding for targeted improvement in perennial grasses	Agriculture Victoria Research	To develop a hardier, more persistent forage option for the dairy industry through genomic selection.
Eastern Victoria airborne gravity survey	Geological Survey Victoria, Surveyor General Office of Victoria, Geoscience Australia (National Collaborative Framework Agreement)	To improve Victoria’s gravity model through collection of consistent and evenly distributed gravity measurements covering approximately 100,000 square kilometres, including the Victorian coast from Cape Otway to Cape Howe, metropolitan Melbourne and the Australian Alps.
Empirical evidence to understand risks and vulnerabilities of Victoria’s forests	University of Melbourne	To better understand the balance between forest vulnerability and resilience, and associated tipping points in the capacity of forest landscapes to provide multiple values now and into the future.
Expert analysis to investigate the ecological trade-offs associated with a greater harvesting footprint	University of Melbourne	To identify the impacts of extensive versus intensive harvesting on select forest biodiversity values.
Expert elicitation of fauna species response to fire	Arthur Rylah Institute	To improve the functionality and useability of an elicitation application to support ongoing and cost-effective elicitation of priority fauna species.
Fauna species response to fire	Arthur Rylah Institute	To expand the species post-fire response dataset to improve estimation of ecosystem resilience.
Fire salvage harvesting	University of Melbourne	To quantify the ecological impacts of fire salvage harvesting in Victoria’s Ash forests.

Name of major research and development activity	Conducted by	Purpose
Flagship waterways monitoring Mallee Catchment Management Authority (Merbein Commons and Kings Billabong)	Arthur Rylah Institute	To evaluate the effectiveness of management actions in improving biodiversity outcomes within the Merbein Commons and Kings Billabong.
Forest regeneration standards for environmental values. Part 2: stocking standards, gap size and the use of alternative species and provenances	University of Melbourne	To identify evidence-based recommendations for minimum environmental density stocking standards with consideration of future climate adaptation.
Implementing GS1 traceability standards for orchard chemical use and beehive movements	Agriculture Victoria Research	To enhance the efficiency and effectiveness of traceability within the apiarist and orchardist communities, specifically focusing on almond, apple, and pear growers.
Improving evidence to support active management and adaptation pathways	University of Melbourne	To develop concepts and evidence to support active management and adaptation of Victoria's forests.
Improving methodologies for statewide ecosystem resilience monitoring	University of Melbourne	To compare on-ground and passive call recorders to identify the optimal monitoring methodology for birds as part of the ecosystem resilience monitoring program.
Improving the yield stability of lentils under elevated temperatures	Agriculture Victoria Research	To improve the yield stability of lentil under elevated temperatures through genomics.
Improving yield potential of lentils on acid soils in Australia	Agriculture Victoria Research	To characterise and develop lentils with tolerance to acid soils across Australian growing regions.
Increasing wheat yield and yield stability through improved heat tolerance during grain filling	Agriculture Victoria Research	To increase wheat yield and yield stability through development of new wheat varieties better adapted to heat stress during grain filling.
Innovative on-farm water, energy and nutrient technologies and practices for Australian dairy, egg, pork and cropping industries	Agriculture Victoria Research	To trial, develop and demonstrate innovative manure treatment technologies and practices in the Australian dairy sector.
Integrated management of grapevine phylloxera Phase II	Agriculture Victoria Research	To develop and evaluate new tools and practices for surveillance, diagnostics, resistance rootstock selection, and disinfestation of grapevine phylloxera.
Interjurisdictional literature review of variable retention harvesting methodologies	University of Melbourne	To better understand how different variable retention harvesting systems can be defined and utilised to achieve ecological outcomes.
International field pea pan-genome initiative – leveraging global resources and tools for field pea improvement	Agriculture Victoria Research	To provide Australian breeders and pre-breeders with access to foundational genomic resources that will accelerate the rate of genetic gain, resulting in high yielding field pea varieties for Australian growers.
Lake Eildon technical assessment	Hydrology and Risk Consulting	To identify methods to reduce downstream flooding.
Lake Eppalock technical assessment	Hydrology and Risk Consulting	To identify methods to reduce downstream flooding.
Long term agriculture experiments	Agriculture Victoria Research	To build a foundational understanding of soil processes and long-term changes in soil condition and performance that have accrued from crop management strategies implemented over many decades.

Name of major research and development activity	Conducted by	Purpose
Managing multiple and variable soil constraints to optimise soil amelioration in southern Australia	Agriculture Victoria Research	To assess the long-term effectiveness of new practices and products that ameliorate multiple soil constraints in key soil types and quantify the effectiveness of different amelioration strategies.
Matching pulse crop designs to site and seasonal conditions to maximise yield and profit	Agriculture Victoria Research	To evaluate the impact of soil type, water availability, and canopy temperature on pulse (chickpea, lentil, faba bean and narrow-leafed lupin) growth and development in current production environments across Australia.
Melbourne Strategic Assessment (MSA) program, July 2023 – June 2024	Arthur Rylah Institute	To support decision making under the MSA program through ecological science and monitoring.
Mildura fishway assessment	Arthur Rylah Institute	To ascertain the success of the reinstated fishway at Mildura Weir.
Modelling renewable hydrogen's role in Victoria's energy transition	Jacobs	To understand the economics of renewable hydrogen and potential uptake scenarios.
Murray River at Barmah crayfish survey	Arthur Rylah Institute	To assess the status of the Murray crayfish population in the Murray River at Barmah after the 2022 flooding and blackwater events.
National field pea breeding program	Agriculture Victoria Research	To deliver improved field pea varieties to growers across a range of agroecological environments.
National grains diagnostic and surveillance initiative	Agriculture Victoria Research	To provide the grains industry with fast, accurate diagnostics to enable timely management decisions that reduce the impact of biotic threats on grain crops.
National lentil breeding program	Agriculture Victoria Research	To deliver improved lentil varieties to growers across a range of agroecological environments.
Native fish report card program implementation 2023	Arthur Rylah Institute	To determine the health of native fish species in selected priority rivers.
Next cohort of old growth	University of Melbourne	To investigate the risks of bushfires and climate change to the amount and current distribution of old-growth and emerging old-growth forests.
PIPS 4 Profit – Pest and disease management	Agriculture Victoria Research	To develop sustainable, cost-effective pest and disease management practices adapted to Australian conditions.
Point Cloud Processing Hub	Office of Planetary Observations	To improve methods used by non-specialist staff to collect and process Terrestrial Laser Scanner fuel data.
Port Phillip Bay Beach Renourishment Program – Research projects led by Victorian Coastal Monitoring Program	Deakin University, University of Melbourne	To understand and predict the behaviour of beach nourishments in Port Phillip Bay.
Port Phillip Bay seafloor integrity project	Fathom Pacific Pty Ltd and partners Southern Cross University, La Trobe University, The University of Sydney, Greybits Engineering, Nordinson Studios	To understand key sediment habitats at risk from anthropogenic impacts within Port Phillip Bay.
Post-storm windthrow recovery guide: low elevation mixed species forests	University of Melbourne	To develop a guide for the restoration and rehabilitation of low elevation mixed species forests affected by windthrow.
Precision summer fruit orchards	Agriculture Victoria Research	To demonstrate the value of precision crop information and data-driven spatial 'zonal' crop load management to fruit growers.

Name of major research and development activity	Conducted by	Purpose
Predicting nitrogen cycling and losses in Australian cropping systems – augmenting measurements to enhance modelling	Agriculture Victoria Research	To develop a comprehensive and accurate national data set of nitrogen (N) balance, cycling and loss pathways to address key gaps in knowledge and improve capabilities for soil N simulation in cropping systems.
Public perceptions of water	The LOTE Agency	To understand the current knowledge and sentiments of the Victorian public regarding water resource management.
Quantifying greenhouse gas emissions from the decomposition of crop residue	Agriculture Victoria Research	To quantify field based greenhouse gas emissions from crop residues for a range of different crop types and cropping systems.
Remote sensing of weeds across the Western Grassland Reserve	Agriculture Victoria	To test the validity of using remote sensing technologies to map and monitor serrated tussock across the Western Grassland Reserve.
State Electricity Commission Consumer Energy Solutions: Customer Value Proposition research and design	PaperGiant	To understand consumer perspectives relating to hot water heat pumps and their position as a stepping stone toward broader home electrification.
Shepparton-Numurkah Regional ground gravity	Geological Survey Victoria, Geoscience Australia (National Collaborative Framework Agreement)	To better understand Victoria's underlying geological architecture through measuring the Earth's gravity at more than 23,000 locations along 80,000 kilometres of public roads and tracks between Seymour, Echuca and Wodonga, covering an area of about 17,000 square kilometres.
State forest visitation research	Quantum Market Research	To explore and understand the value proposition of Victoria's State forests.
The Community Action for Biodiversity – Icon Species 2021–22 – Platypus agreement 2022	Arthur Rylah Institute	To map current and future threats to platypus in Victoria.
Tools and knowledge to mitigate the potential spread of Xylella fastidiosa in Australia and New Zealand by understanding its potential vectors	Agriculture Victoria Research	To provide the Australian horticulture sector with robust tools and knowledge to effectively mitigate the spread and severity of Xylella fastidiosa in the event of an incursion.
Towards effective genetic and sustainable management of Ascochyta blight of chickpea	Agriculture Victoria Research	To determine novel sources of Ascochyta blight resistance in chickpea.
Towards effective genetic and sustainable management of Ascochyta blight of chickpea – Ascochyta blight screening platform	Agriculture Victoria Research	To provide Australian chickpea breeders and pre-breeders with access to an accurate, high throughput and reliable Ascochyta blight screening platform, which can support modern genomic prediction approaches to be employed for Ascochyta blight resistance improvement.
Transforming traceability to grow Victoria's food and fibre exports	Agriculture Victoria Research	To design solutions that address traceability gaps in horticulture production systems including the development and use of globally unique standards for fruit traceability.
Understanding Victoria's renewable energy supply chain	Accenture	To understand Victoria's renewable energy supply chains in the context of its energy transition targets.

Name of major research and development activity	Conducted by	Purpose
Unregulated rivers management framework development – Phase 2 – hydrological analysis to support decision making in Victoria’s unregulated rivers	University of Melbourne	To complete Phase 2 of the new state-wide prioritisation framework to underpin management of unregulated rivers in the context of climate change.
Update of the FLOWS study for the Lower Barwon Wetlands of Reedy Lake and Hospital Swamps.	Corangamite Catchment Management Authority	To provide updated watering recommendations for the Ramsar-listed Reedy Lake and Hospital Swamps to support effective water management and to protect and improve these wetlands for all uses.
Updating information to support regional decisions for managing threats to waterway values	Arthur Rylah Institute	To identify and summarise current and future biodiversity information needs for waterway management.
VEFMAP & WETMAP 2021–2024 – VEFMAP Fish Modelling project: Forecasting responses of priority fish species and their interactions to environmental water in northern Victorian rivers	Arthur Rylah Institute	To inform management actions to maintain or improve the condition of aquatic ecosystems, including the development of seasonal watering plans.
VEFMAP & WETMAP 2021–2024 – VEFMAP Riparian Vegetation Monitoring	Arthur Rylah Institute	To determine the condition, responses and trends of riparian vegetation in Victoria.
VEFMAP & WETMAP 2021–2024 – WetMAP – 2023/24 Annual Monitoring – Waterbirds, Vegetation and Frogs	Arthur Rylah Institute	To support adaptive management decision-making and planning of environmental water, and to determine condition, responses and trends for Basin Plan reporting.
Victoria’s Land Use, Land Use Change and Forestry sector greenhouse gas emissions projections	Australian National University	To develop a new and updated Land Use, Land Use Change and Forestry sector reference case emissions projection to 2050 based on current policies and projected market conditions.
Victorian Coastal Cliff Assessment	DEECA and Tonkin & Taylor	To identify assets at high risk to coastal cliff instability, erosion and slumping.
Victorian Coastal Monitoring Program – Coastal Erosion Indicators	DEECA	To provide high-level coastal erosion indicators at sites monitored by the Victorian Coastal Monitoring Program.
Victorian Pet Census	ORIMA Research and Animal Welfare Victoria	To gather contemporary data on pet ownership, attitudes, and experiences across Victoria.
Victorian regional water availability and use for renewable hydrogen production	ARUP	To assess whether water supply is adequate to support various future renewable hydrogen production scenarios.
Victorian Water and Climate Initiative	CSIRO and Bureau of Meteorology	To increase the scientific knowledge base about changes in climate and water resources over time.
Victorian Murray Floodplain Restoration Project 2023–24 monitoring	Arthur Rylah Institute	To assess the baseline for floodplain ecosystem condition prior to implementation of floodplain management works.

Name of major research and development activity	Conducted by	Purpose
Victorian Murray Floodplain Restoration Project Ecology MER Baseline Monitoring Summer Autumn 2023	Arthur Rylah Institute	To assess the baseline for floodplain ecosystem condition prior to implementation of floodplain management works.
Water sector brand awareness	Hall & Partners	To develop a baseline to measure the future effectiveness of water sector communications.
Werribee diversion weir investigations	Melbourne Water	To provide designs that will allow fish passage for a range of native fish and investigate options to deliver a larger range of environmental flows downstream of the Werribee Diversion weir.

g) Details of overseas visits funded by the department including a summary of the objectives and outcomes of each visit

Title of Officer	Destination	Objective	Outcomes
Chief Fire Officer	Canada	<ul style="list-style-type: none"> Meet with key representatives from the US Forest Service Fire and Aviation Management, Canadian Interagency Forest Fire Centre (CIFFC), Ministry of Forests, Lands and Natural Resource Operations (MFLNRO) and British Columbia Wildfire Service (BCWS). Negotiate the continuation of the reciprocal support partnership and acknowledge the achievements and contribution of the Australian personnel currently on deployment in Canada. 	<ul style="list-style-type: none"> Fostered relationships with key representatives from the US Forest Service Fire and Aviation Management, CIFFC, MFLNRO and BCWS. Gained insight into the strategic utilisation of hose-based firefighting methods. Engaged in discussions and developed an understanding of best practices and innovations in land management, planned burning, firefighting safety, techniques and methods, First Nations engagement and community fire programs. Established a Memorandum of Understanding with British Columbia Wildfire Services to enhance the existing rappel exchange program and strengthen ongoing collaboration.
Executive Director, Infrastructure and Resources	Greece	<ul style="list-style-type: none"> Gather independent market intelligence on the aerial firefighting sector. Identify market trends and opportunities to benefit Victoria's aerial firefighting capability. Establish and maintain relationships within the international aerial firefighting sector. 	<ul style="list-style-type: none"> Identified risks and mitigation strategies for securing the required type 1 helicopters for Victoria over the next 2 to 5 years. Gained a comprehensive understanding of a contractual model with industry to ensure that Victoria has reliable access to necessary aircraft. Fostered partnerships and shared knowledge with international stakeholders in the aerial firefighting sector.
Research Scientist, Agriculture Victoria	France	<ul style="list-style-type: none"> Progress 2 industry-funded projects: 'A new hope for the biocontrol of blackberry' and 'Maximising the importation of the blackberry cane-boring sawfly'. 	<ul style="list-style-type: none"> Milestones within the 2 projects were met through: <ul style="list-style-type: none"> import of 164 cane-boring sawflies from France into the biosecurity containment facilities at AgriBio analysis of larvae successfully dissected and prepared for import from lab-reared and field collected canes. This work will guide future sawfly collections to ensure the most efficient method is used to maximise sawfly numbers per import.
Executive Director, Climate Action and Circular Economy	United Arab Emirates	<ul style="list-style-type: none"> Attend the United Nations Framework Convention on Climate Change (UNFCCC) Conference of Parties (COP28). 	<ul style="list-style-type: none"> Enhanced the Victorian Government's presence in climate change policy. Attained a deeper understanding of policy solutions and business opportunities to achieve Victoria's emissions reduction goal.

Title of Officer	Destination	Objective	Outcomes
Research Scientist, Agriculture Victoria	United States of America (USA)	<ul style="list-style-type: none"> Attend and present at the 20th International Society of Mushroom Science Conference and the 26th North American Mushroom Conference 2024. 	<ul style="list-style-type: none"> Established partnerships and identified opportunities for collaboration with key individuals from the Australian Mushroom Growers Association, the University of Sydney, Penn State University Mushroom research group, and industries involved in biopesticides distribution. Elevated Agriculture Victoria's reputation as a global leader in biopesticide research and development, and mushroom pest and disease management science, by being 1 of 5 speakers at a pest and disease management session. Achieved a project milestone for a Hort Innovation project on mushroom biopesticides.
Manager, Minerals Geoscience, Resources Victoria Geologist, Development, Resources Victoria	Canada	<ul style="list-style-type: none"> Represent Victoria at the Premier Mineral Exploration & Mining Convention 2024. 	<ul style="list-style-type: none"> Promotion of Victoria's mineral resources to key international investors, explorers and stakeholders. Promotion of Victoria's mineral exploration investment opportunities, including critical minerals opportunities to key decision makers.
Manager, Offshore Wind Supply Chain	Germany	<ul style="list-style-type: none"> Participate in an offshore wind delegation to gain insights into the components of the offshore wind value chain. Network with offshore wind proponents and supply chain participants. 	<ul style="list-style-type: none"> Established and fostered partnerships with offshore wind proponents and supply chain participants, supporting investment attraction to Victoria. Developed a deeper understanding of offshore wind project development, procurement design, ports, installation, supply chain development, international demand factors, cabotage, supply chain development, innovation and industry engagement, which have supported DEECA's work priorities, market intelligence, policy and project delivery objectives.
Deputy Chief Plant Health Officer, Agriculture Victoria	USA	<ul style="list-style-type: none"> Gain insights into the strategies used for containing and eradicating Huanglongbing disease (HLB) in California. 	<ul style="list-style-type: none"> Established relationships with specialists and regulatory liaisons in the USA and representatives from other jurisdictions in Australia. Gained experience in HLB management and control, including in-field surveillance, parasitoid rearing, stakeholder outreach, and clean propagation program implementation. Developed an understanding of strategies and recent research in citrus-producing countries where HLB is established to inform preparedness and response strategies for Victoria and Australia.
Director, Circular Economy Policy	Belgium	<ul style="list-style-type: none"> Attend the World Circular Economy Forum 2024. 	<ul style="list-style-type: none"> Cultivated knowledge of global developments in the transition to a circular economy and its relationship to climate action, biodiversity and other environmental impacts. Fostered constructive relationships with other leading jurisdictions.

Title of Officer	Destination	Objective	Outcomes
Chief Plant Health Officer, Agriculture Victoria	Italy France	<ul style="list-style-type: none"> Participate in the International Plant Protection Convention 18th Commission on Phytosanitary Measures. Establish relationships with members of the international community, informing future work in plant biosecurity. 	<ul style="list-style-type: none"> Developed an understanding of international preparedness for plant pests, providing a valuable horizon scanning opportunity for Victoria's preparedness. Raised awareness of key international plant health trends and priorities, for instance, the use of electronic Plant Health Assurance Certificates which all nations agreed to adopt. Cultivated knowledge through attending sessions on matters such as sea containers and pest contaminants that impact Australia's regulators.
Technical Director, Mine Land Rehabilitation Authority ¹	USA	<ul style="list-style-type: none"> Participate in a mine closure conference. Attend workshops on mine closure matters. Establish relationships with members of the international community, informing work on mine closure planning in Victoria. 	<ul style="list-style-type: none"> Fostered relationships with members of the international community and cultivated knowledge on international approaches to mine closures. This enabled: <ul style="list-style-type: none"> development of a framework for mine closure criteria which will inform work on the Declared Mine Guidelines development of content for a good practice mine closure workshop aimed at upskilling staff on assessment and review of mine closure plans, declared mine rehabilitation plans and environmental effects statements.
Engagement Officer, Mine Land Rehabilitation Authority ¹	Ireland	<ul style="list-style-type: none"> Participate in the International Association for Impact Assessment 2024 conference. Present on the topic 'Countering consultation fatigue in regional approaches to Just Transition'. Attend sessions on impact assessment practice and mine closure matters. Establish relationships with members of the international community and acquire knowledge of global approaches to impact assessment. 	<ul style="list-style-type: none"> Fostered relationships with members of the international community and cultivated knowledge to inform the Mine Land Rehabilitation Authority's work on: <ul style="list-style-type: none"> transforming the Latrobe Valley its role in the Technical Reference Group for the Hazelwood Rehabilitation Project Environmental Effects Statement regional environmental assessment approaches.

Notes:

1. The following entities are combined into DEECA's FRD22 disclosures pursuant to a determination made by the Assistant Treasurer under section 53(1)(b) of the *Financial Management Act 1994*:

- a. Rural Assistance Commission
- b. Mine Land Rehabilitation Authority

h) Details of major promotional, public relations and marketing activities undertaken by the department to develop community awareness of the services provided by the department

Activity	Description	Cost (incl. GST)
Save with solar	Advertising to promote rebates and interest-free loans available under the Victorian Government's Solar Homes Program for the installation of solar panels, batteries and energy-efficient hot water systems at Victorian homes and rental properties.	\$715,803
Forestry Transition Program functional advertising – whole of state	Advertising to provide information about financial and social supports to native timber workers, businesses and community following the end of native timber harvesting in Victoria.	\$148,446
Planned burning awareness campaign	Advertising campaign to increase awareness of planned burning and inform the public on how to receive notifications through the Planned Burns Victoria website.	\$76,999
Solar Victoria sponsorships and event partnerships	Sponsorship events to facilitate two-way conversations and enhance awareness of the rebates offered through the Solar Homes program.	\$56,288
Landcare awareness and promotion	Victorian Landcare and Catchment Management magazine (Victorian Landcare magazine) to raise awareness about Landcare and natural resource management issues, and the achievements of the Landcare and environmental volunteer community.	\$48,112
The Great Biosecurity Quest	Citizen science campaign to encourage people, particularly children, to identify and report unwanted pests and diseases in their backyard, parks and nature using DEECA's priority plant pests guide.	\$40,894
Endangered freshwater species conservation video production	Conservation film and associated shorts for social media to raise public awareness of Victoria's Conservation Hatchery and help build community understanding of captive breeding and native stocking.	\$36,358
Water hyacinth and salvinia	Advertising campaign to raise public awareness of the risks of water hyacinth and salvinia and encourage reporting to Agriculture Victoria.	\$32,499
Forestry Transition Program functional advertising – East Gippsland	Advertising to provide information about financial and social supports to native timber workers, businesses and community following the announcement of the early end to native timber harvesting in Victoria.	\$13,266
Victorian Carbon Farming Program awareness	Social media advertising to promote the Victorian Carbon Farming Program.	\$11,541
Forestry Transition Program functional advertising – North East	Advertising to provide information about financial and social supports to native timber workers, businesses and community following the announcement of the early end to native timber harvesting in Victoria.	\$10,912
'Wildlife Crime: it's your call' campaign in partnership with Crime Stoppers Victoria	Media campaign to educate the Victorian community on recognising wildlife offences, recording useful details, and reporting incidents to Crime Stoppers.	\$10,000
Video production for Spotted Tree Frog flood recovery project	Video to raise public awareness of work undertaken to enhance the habitat of the critically endangered Spotted Tree Frog in Victoria's High Country following flood events in Spring 2022.	\$9,999
Forestry transition fund advertising	Advertising to create awareness about the Forestry Transition Fund to non-timber industry business in key transition locations.	\$5,839

i) Details of assessment and measures undertaken to improve the occupational health and safety of employees, not otherwise detailed in the report of operations

Details of initiatives undertaken to improve the health, safety and wellbeing of employees are included in the DEECA 2023–24 Annual Report – Report of Operations, under the Our People section, which is available at www.deeca.vic.gov.au.

j) General statement on industrial relations within the department and details of time lost through industrial accidents and disputes

A general statement on industrial relations within the department is included in the DEECA 2023–24 Annual Report, under the Our People section, which is available at www.deeca.vic.gov.au.

Time lost (person days)	
Workplace injuries	In 2023–24, 56 claims lodged with DEECA's Workcover insurer involved lost time. This resulted in a total of 1,340 days lost due to workplace injuries.
Industrial disputes	Nil

k) Major committees sponsored by the department, the purpose of each committee and the extent to which the purposes have been achieved

The following tables lists DEECA's Executive Board and its committees, the purpose of each committee and the extent to which the purposes have been achieved in 2023–24.

Committee	Purpose	Extent of purpose achieved in 2023–24
Executive Board	The DEECA Executive Board is responsible for leading the governance and stewardship of the department. It supports the Secretary's decision-making by providing strategic advice and assurance regarding the department's overall performance, overseeing the delivery of key projects, programs and enterprise-wide systems, managing risk, establishing workforce policies and setting the tone for DEECA's culture.	<p>The Board:</p> <ul style="list-style-type: none"> • endorsed business plans and monitored performance across major infrastructure, flagship and priority projects and services, ensuring alignment with the Victorian Government's objectives, priorities and budget decisions, while delivering measurable outcomes • endorsed strategies and initiatives, and engaged with Traditional Owner groups to progress Aboriginal self-determination, strengthening community relationships and advancing treaty and reconciliation goals • endorsed policies and strategies to foster a safe and respectful workplace, support workload sustainability, and address negative behaviours, promoting a positive organisational culture • endorsed a range of actions to improve emergency management capability, capacity, and business preparedness, enhancing resilience and readiness across the department • endorsed changes to departmental systems, processes, and operating models to improve efficiency, support workload management, and achieve budget savings, aligning with organisational sustainability and financial goals • revised the DEECA Executive Board's Terms of Reference, meeting modalities, cadence, and Committee structure, enhancing governance and decision-making effectiveness.

Committee	Purpose	Extent of purpose achieved in 2023–24
Biodiversity Stewardship Committee	The Biodiversity Stewardship Committee approves and oversees the delivery of the 5-year business/implementation plan for Biodiversity 2037, with a focus on flagship programs and ensures a partnership with Traditional Owners in managing biodiversity on Country.	<p>The Biodiversity Stewardship Committee (BSC) met 5 times during 2023–24. The Committee:</p> <ul style="list-style-type: none"> • provided strategic advice on the monitoring and evaluation of progress made towards achieving the targets of Biodiversity 2037 • provided strategic advice on the Nature Positive Investment Strategy • endorsed in-principle the development of a more strategic and coordinated approach to onground biodiversity investment and approved the establishment of a working group comprising of representatives from across DEECA to support the update to Biodiversity 2037 • provided strategic advice and oversight to the reform of the <i>Environment Protection and Biodiversity Conservation Act 1999</i> including the creation of an Interdepartmental Committee to co-ordinate ongoing Victorian input to the reform.
Data and Technology Committee	The Data and Technology Committee leads and oversees DEECA's digital and ICT capability, capacity, performance and strategic direction, including enabling it to leverage the advantages of data and technology, to manage its strategic ICT risks and achieve its outcomes more effectively and efficiently.	<p>The Data and Technology Committee met 4 times in 2023–24. The Committee:</p> <ul style="list-style-type: none"> • endorsed the DEECA Cyber Security Strategy and 3-Year Roadmap • endorsed the 2024–25 Common Technology Platforms program • provided strategic advice and governance oversight of the development of DEECA's Digital Strategy and Action Roadmap • developed DEECA policies consistent with Whole of Victorian Government ICT policies • monitored and oversaw DEECA's cybersecurity controls and maturity level • conducted a comprehensive review of DEECA's information technology and cybersecurity strategic risk to ensure controls are current and operating effectively.
Distributed Energy Resources Stewardship Committee	The Distributed Energy Resources Stewardship Committee monitors progress on electrification and the uptake of related distributed energy resources and seeks to ensure that critical enablers are in place to support the transition of the distribution network. The Committee oversees intersections in energy programs and initiatives and identifies opportunities and needs for alignment and coordination. It also identifies and manages key risks and issues, particularly in relation to consumer protections, regulation, compliance and enforcement.	<p>The Distributed Energy Resources (DER) Stewardship Committee met 6 times in 2023–24. The Committee:</p> <ul style="list-style-type: none"> • identified appropriate responses to emerging barriers and issues to support the continued effective delivery of relevant programs such as Victorian Energy Upgrades and Solar Homes • supported the release of public communications on the benefits of rooftop solar, supporting community education and engagement • addressed key priorities of the DER transition, including: <ul style="list-style-type: none"> • skills and workforce development • strengthening public awareness of available programs and cost-saving opportunities • safety and compliance of battery and appliance installations • integrated approaches to emerging policy • consumer behaviour and experiences.

Committee	Purpose	Extent of purpose achieved in 2023–24
Emergency Management Stewardship Committee	The Emergency Management Stewardship Committee oversees the delivery of DEECA's emergency management policy, strategic operational frameworks and systems, and ensures that the Secretary and the Executive Board have a clear line of sight of the department's emergency management activities, including all Class 1 and Class 2 emergencies.	<p>The Emergency Management Stewardship Committee (EMSC) met 6 times in 2023–24, including 2 extraordinary meetings to discuss unfolding emergencies. The EMSC:</p> <ul style="list-style-type: none"> • provided strategic direction and oversight for the department's emergency management policy, projects and investment, including standards of cover for DEECA's control agency responsibilities and the Class 2 State controller training program, contributing to improvements across mitigation, response and recovery • progressed a roadmap for uplifting DEECA's emergency management capability and capacity • supported timely reporting, information sharing and organisational support for incidents such as the February 2024 bushfire and storm events and the 2024 avian influenza outbreak.
Energy Transition Stewardship Committee	The Energy Transition Stewardship Committee provides strategic policy direction on delivering large-scale energy infrastructure, as part of the energy transition, and supports management of trade-offs between portfolios or local and state-wide outcomes, in the energy transition. The Committee focuses on negotiating solutions for energy projects, which may include government objectives with natural tension; agreeing and prioritising issues for collaboration and resolution; and providing consistent guidance for the investigation and implementation of agreed solutions. The Committee supports a flow of information between regions and the centre of DEECA.	<p>The Energy Transition Stewardship Committee met 9 times in 2023–24. The Committee:</p> <ul style="list-style-type: none"> • improved responsiveness and consistency of industry / proponent engagement on energy project proposals, including in key regions • developed options to streamline planning and environmental approval processes to support the delivery of energy infrastructure • endorsed a new process to enable energy advice to the Department of Transport and Planning on new energy project proposals • helped to sequence and align related communications and decision making related to the Energy; Environment; and Planning portfolios • improved integration of VicGrid with relevant programs.
Finance and Procurement Committee	The Finance and Procurement Committee leads the department's compliance with the requirements of the Victorian Government Financial Management and procurement frameworks to enable DEECA to achieve its strategic outcomes in an effective, efficient and economical manner.	<p>In 2023–24, the Finance and Procurement Committee met 11 times as a governance and oversight body on financial and procurement matters. The Committee provided a consistent governance approach to the:</p> <ul style="list-style-type: none"> • department's monthly monitoring of financial and procurement performance and risks • annual budget and financial statements preparation • updating of financial policies. <p>Key focus areas for 2023–24 included:</p> <ul style="list-style-type: none"> • the annual attestation of the department's compliance with the Asset Management Accountability Framework • leading the department's compliance with Victorian Government Purchasing Board requirements • review and consideration of strategic insurance considerations.

Committee	Purpose	Extent of purpose achieved in 2023–24
People and Culture Committee	The People and Culture Committee leads, oversees and optimises DEECA's organisational culture and strategic people capability to achieve the department's strategic outcomes in a way that promotes the responsible stewardship of DEECA's 5 organisational pillars.	The People and Culture Committee met 4 times in 2023–24. The Committee: <ul style="list-style-type: none"> • endorsed the activation plan and evaluation framework for the department's leadership model • addressed incoming psychological health regulations and associated potential actions • endorsed the department's learning and development operating model • endorsed the department's mandatory training review implementation strategy • participated in deliberations that informed organisational culture, leadership capability building, strategic workforce planning, and people-related strategic risk management.
Recycling Victoria Stewardship Committee	The Recycling Victoria Stewardship Committee oversees the establishment of Recycling Victoria as a self-sustaining operation, and delivery of its inaugural legislative functions.	The Recycling Victoria Stewardship Committee met 9 times in 2023–24. The Committee: <ul style="list-style-type: none"> • oversaw and coordinated key decisions required as part of the establishment of Recycling Victoria • provided feedback and guidance on Recycling Victoria's key priorities, as articulated in Recycling Victoria's statutory strategic plan.
Aboriginal Self-Determination and Treaty Committee	The Aboriginal Self-Determination and Treaty Committee drives a One-DEECA approach to enabling Self-Determination and supporting Treaty, by enabling policy and system reform initiatives on behalf of the Secretary and the DEECA Executive Board.	The Aboriginal Self-Determination and Treaty Committee met 3 times during 2023–24. The Committee: <ul style="list-style-type: none"> • continued to advance self-determination across DEECA through system and process improvements • supported the establishment of Self-Determination subcommittees across DEECA's groups • oversaw DEECA's engagement with the Yoorrook Justice Commission, focusing on truth-telling and addressing historic land injustices.
Risk and Audit Committee	The Risk and Audit Committee (RAC) provides independent assurance to the Secretary that the department's risk and control environment is operating effectively and efficiently. The Committee enhances governance practices by independently reviewing and assessing the effectiveness of key aspects of an agency's operations. The RAC is established under the <i>Financial Management Act 1994</i> , in accordance with the Standing Directions of the Minister for Finance. The RAC reviews the department's systems and controls for financial management, performance and sustainability, risk management, integrity, business continuity, insurance, internal audit, external audit and review, compliance and internal controls.	RAC met 9 times in 2023–24. The Committee: <ul style="list-style-type: none"> • oversaw DEECA's 3-year internal audit plan and internal audit charter • monitored and oversaw DEECA's audit management actions in response to internal and Victorian Auditor General Office (VAGO) audit recommendations • verified DEECA's 2022–23 Annual Financial Statements and Finance, Risk, and Insurance attestations • oversaw VAGO's Audit Strategy memorandum and audit findings • reviewed and assessed quarterly risk reports, safety reports, bi-annual integrity reports and finance reports. • reviewed the effectiveness of business continuity planning on a biannual basis.

Committee	Purpose	Extent of purpose achieved in 2023–24
Executive Staffing and Remuneration Committee	The Executive Staffing and Remuneration Committee ensures a fair and equitable approach to the employment and setting remuneration at the Senior Executive Service, Principal Scientist and Senior Technical Specialist classification.	The Executive Staffing and Remuneration Committee met 8 times in 2023–24 to consider and manage the movement of the executive workforce, including monitoring contract renewals. The Committee: <ul style="list-style-type: none"> considered executive workforce movements related to the updated DEECA organisational structure that came into effect from 31 July 2023 considered executive workforce movements related to the institutional and functional arrangements for the establishment of VicGrid as an Administrative Office oversaw a range of strategic executive workforce priorities and programs.
Safety and Wellbeing Committee	The Safety and Wellbeing Committee leads and oversees the strategic risk management of staff safety and wellbeing across DEECA in line with its legislative and statutory obligations on behalf of the Secretary and the DEECA Executive Board.	The Safety and Wellbeing Assurance Committee met 5 times in 2023–24. The Committee: <ul style="list-style-type: none"> reviewed the department’s emergency medical guidelines reviewed and uplifted mandatory safety and wellbeing training addressed incoming psychological health regulations and associated potential actions endorsed the department’s mandatory training review implementation strategy ensured staff safety and wellbeing through consideration of a suite of reports including on bushfire preparedness, workplace incidents, OHS, progress of audit actions, and key insights from the department’s safety and wellbeing consultative framework.

I) Details of all consultancies with current year expenditure of \$10,000 or greater including:

- i) name of consultants engaged
- ii) services provided
- iii) expenditure committed to for each engagement.

Details of consultancies (valued at \$10,000 or greater) are listed below. The full list of all consultancies and contractors is available on request from the DEECA Customer Contact Centre on 136186, or via email customer.service@deeca.vic.gov.au.

Supplier Name	Purpose of Consultancy	Total Approved Project Fee (excl. GST)	Expenditure 2023-24 (excl. GST)	Future Expenditure (excl. GST)
Deloitte Consulting Pty Limited	Advisory services – Victorian Water Register 10 Year Strategy	\$10,217,447	\$8,912,336	\$128,772
Ernst & Young	Commercial advisory services – Energy projects	\$3,636,364	\$3,515,476	\$0
Ernst & Young	Advisory services – Energy projects	\$3,431,480	\$3,099,527	\$0
Jacobs Group (Australia) Pty Ltd	Technical advisory services – Energy projects	\$4,545,455	\$2,729,020	\$1,321,094
Ernst & Young	Commercial advisory services – Energy projects	\$3,636,364	\$2,328,156	\$0
McKinsey & Company	Advisory services – Energy projects	\$5,998,000	\$1,897,672	\$0
Nous Group	Commercial advisory services – Offshore Wind	\$11,636,977	\$1,846,179	\$0
MBB Group Pty Ltd	Transaction advisory services – Energy projects	\$1,818,182	\$1,718,264	\$79,224

Supplier Name	Purpose of Consultancy	Total Approved Project Fee (excl. GST)	Expenditure 2023-24 (excl. GST)	Future Expenditure (excl. GST)
Resolute Advisory	Advisory services – Gippsland Plantation Investment Program	\$1,500,000	\$1,500,000	\$0
KPMG Australia	Commercial advisory services – Offshore Wind	\$1,727,273	\$1,410,920	\$0
Sequana Partners Pty Ltd (Company)	Advisory services – Broken Reconfiguration feasibility study	\$1,167,112	\$1,029,887	\$3,078
Corrs Chambers Westgarth Sol	Legal advisory services – Water and Catchments projects	\$1,511,929	\$932,126	\$170,203
Ernst & Young	Commercial advisory services – Energy projects	\$7,965,963	\$872,020	\$335,373
Aurecon Australasia Pty Ltd	Commercial advisory services – Energy projects	\$814,079	\$814,079	\$0
The Boston Consulting Group Pty Ltd	Advisory services – Offshore Wind program	\$810,000	\$810,000	\$0
Clayton Utz	Legal advisory services – Marinus Link	\$784,338	\$784,338	\$0
Jacobs Group (Australia) Pty Ltd	Technical advisory services – Energy projects	\$863,636	\$696,921	\$166,715
KPMG Australia	Advisory services – Superannuation reconciliation	\$837,640	\$677,940	\$159,700
Clayton Utz	Legal advisory services – Victoria New South Wales Interconnector West (VNI West) project	\$1,044,664	\$613,241	\$437,419
Deloitte Touche Tohmatsu	Commercial advisory services – Energy projects	\$504,645	\$504,645	\$0
RMIT University	Advisory services – Local Development Strategy	\$636,744	\$472,213	\$73,621
WSP Australia Pty Ltd	Financial advisory services – Bushfire and forest services	\$419,600	\$407,899	\$11,701
Ernst & Young	Commercial advisory services – Energy projects	\$492,812	\$393,433	\$99,379
Scyne Advisory Pty Ltd	Commercial and financial advisory services – Waste and recycling projects	\$455,388	\$390,308	\$0
Deloitte Touche Tohmatsu	Commercial advisory services – Renewable hydrogen	\$386,151	\$386,151	\$0
Bevington Group	Advisory services – Energy programs and service delivery	\$607,320	\$384,824	\$0
Jacobs Group (Australia) Pty Ltd	Supply chain technical advisory services – Energy projects	\$366,721	\$366,721	\$0
Siecap Pty Ltd	Advisory services – DEECA procurement model	\$366,021	\$366,021	\$0
Deloitte Touche Tohmatsu	Advisory services – VicForests transition	\$355,544	\$355,544	\$0
Ernst & Young	Advisory services – Victorian agriculture emissions	\$439,920	\$344,760	\$95,160
Ernst & Young	Commercial advisory services – Energy projects	\$827,261	\$323,303	\$0
Minter Ellison	Legal advisory services – Energy projects	\$304,660	\$304,660	\$0
Aither Pty Ltd	Technical advisory services – Urban water sharing arrangements in the south-central region of Victoria	\$403,325	\$265,365	\$0
Arcadis Australia Pacific Pty Ltd	Technical advisory services – South East Metropolitan Advanced Waste Processing	\$264,597	\$264,597	\$0
KPMG Australia	Advisory services – Insights from national and international policy disciplines	\$536,161	\$263,434	\$0
Bluesphere Environmental Pty Ltd	Environmental consultancy services – Risk based environmental assessment and remediation options assessment for Woodvale Ponds	\$261,664	\$258,133	\$3,531
KPMG Australia	Advisory services – AgTech Regional Innovation Network program evaluation	\$253,570	\$250,563	\$0
Victorian Government Solicitor	Legal advisory services – Marinus Link	\$248,592	\$248,592	\$0

Supplier Name	Purpose of Consultancy	Total Approved Project Fee (excl. GST)	Expenditure 2023-24 (excl. GST)	Future Expenditure (excl. GST)
Deloitte Touche Tohmatsu	Advisory services – Projected land use capability changes for the Victorian agricultural sector evaluation	\$301,967	\$242,000	\$59,967
Sequana Partners Pty Ltd	Advisory services – Bendigo Mine Water project	\$1,909,906	\$240,427	\$0
Talis Consultants	Advisory services – Infrastructure condition inspections	\$654,392	\$235,901	\$14,921
GHD Pty Ltd	Advisory services – Infrastructure options analysis for the northwest Victoria mineral sands region	\$217,823	\$217,823	\$0
Aurecon Australasia Pty Ltd	Technical advisory services - Marinus Link	\$909,091	\$216,058	\$692,624
Oakley Greenwood Pty Ltd	Technical advisory services – East Coast Gas System	\$202,844	\$202,844	\$0
Allens	Legal advisory services – Energy projects	\$360,000	\$197,170	\$115,394
KPMG Australia	Commercial advisory services – Energy projects	\$184,084	\$184,084	\$0
Deloitte Touche Tohmatsu	Advisory services – Review of the Melbourne Strategic Assessment Environment Mitigation Levy	\$317,629	\$181,818	\$135,811
GHD Pty Ltd	Technical, engineering, planning and environment advisory services – Water and Catchments projects	\$363,636	\$178,065	\$90,950
Accenture Australia Pty Ltd	Supply chain mapping advisory services – Energy projects	\$174,891	\$174,891	\$0
Cube Group Management Consulting (Australia) Pty Ltd	Advisory services – Agriculture College Modernisation program evaluation	\$172,537	\$172,537	\$0
Ernst & Young	Advisory services – Network Support Services Markets	\$171,795	\$171,795	\$0
Pricewaterhouse Coopers	Commercial advisory services – Independent Monitor Portland Smelter	\$484,800	\$171,055	\$0
Hydrology And Risk Consulting Pty Ltd	Advisory services – Lake Eildon operating arrangements	\$269,185	\$169,053	\$41,979
Levant Consulting	General business advisory services – People and Culture programs and services	\$169,435	\$168,506	\$929
Endgame Economics Pty Ltd	Commercial advisory services – Energy projects	\$636,364	\$166,000	\$297,594
Deloitte Touche Tohmatsu	Advisory services – Northwest Victoria mineral sands regional economic impact assessment	\$163,311	\$163,311	\$0
Pricewaterhouse Coopers	Commercial and financial advisory services – Energy projects	\$162,797	\$162,797	\$0
Today Strategic Design Pty Ltd	Advisory services – Energy projects	\$159,491	\$157,355	\$0
TSA Management Pty Ltd	Commercial advisory services – Energy contract management	\$292,622	\$157,232	\$84,792
Sapere Research Group Ltd	Advisory services – Identify export opportunities for the distilled spirits industry	\$155,170	\$155,170	\$0
Accenture Australia Pty Ltd	Supply chain commercial advisory services – Energy projects	\$154,800	\$154,800	\$0
Victorian Government Solicitor	Legal advisory services – Marinus Link	\$300,000	\$153,752	\$122,334
Nous Group	Advisory services – Victorian Recycling Infrastructure Plan	\$575,000	\$145,000	\$0
Jacobs Group (Australia) Pty Ltd	Advisory services – Renewable hydrogen energy carrier study	\$169,196	\$144,196	\$0
Comprara Group	Commercial advisory services – Energy projects	\$547,579	\$143,676	\$0

Supplier Name	Purpose of Consultancy	Total Approved Project Fee (excl. GST)	Expenditure 2023-24 (excl. GST)	Future Expenditure (excl. GST)
Deloitte Touche Tohmatsu	Advisory services – Regulatory Impact Statement (energy efficient standards) preparation	\$140,621	\$140,621	\$0
Deloitte Touche Tohmatsu	Advisory services – Victorian distilled spirits industry	\$135,122	\$135,122	\$0
Infrastructure Advisory Group Pty Ltd	Technical advisory services – Offshore wind	\$129,786	\$129,740	\$0
Jacobs Group (Australia) Pty Ltd	Advisory services – Best practice regulatory framework models for energy projects	\$127,800	\$127,800	\$0
Zenith Consulting Pty Ltd	Commercial advisory services – Powerline Bushfire Safety Program	\$904,000	\$125,030	\$481,375
Frontier Economics	Advisory services – National electricity rule change proposal	\$123,933	\$123,932	\$0
Frontier Economics	Economics advisory services – Business case development	\$146,806	\$123,885	\$22,921
Marsden Jacob Associates Pty Ltd	Advisory services – Foot-and-mouth disease	\$116,539	\$116,539	\$0
TSA Management Pty Ltd	Advisory services – Energy projects	\$591,120	\$115,900	\$0
Arup Australia Pty Ltd	Independent peer review service – Energy projects	\$114,418	\$114,418	\$0
Enea Australia Pty Ltd	Advisory services – Alternative energy storage technologies	\$113,950	\$113,891	\$0
Jost & Co	Advisory services – Water and Catchments projects	\$212,462	\$113,863	\$98,599
Water Technology Pty Ltd	Advisory services – Coastal process studies	\$172,015	\$112,893	\$59,122
RMCG	Legal advisory services – Mine rehabilitation in Victoria ¹	\$151,101	\$110,512	\$40,589
Grosvenor Management Consulting Pty Ltd	Advisory services – Fleet and facilities management operating model review	\$109,890	\$109,890	\$0
Scyne Advisory Pty Ltd	Supply chain commercial advisory services – Energy projects	\$109,490	\$109,490	\$0
Quantum Market Research (Aust) Pty Ltd	Consumer market research – residential battery and electrification	\$106,906	\$106,906	\$0
Frontier Economics	Advisory services – Expansion of mandated urban stormwater management requirements feasibility assessment	\$272,725	\$103,526	\$44,198
KPMG Australia	Economic advisory services – Forest contractor strategy	\$181,355	\$102,667	\$78,688
RMCG	Advisory services – Victorian Landcare Facilitator Program	\$99,360	\$99,360	\$0
Aither Pty Ltd	Advisory services – Take and Use Licensing framework review	\$124,167	\$99,334	\$0
Scyne Advisory Pty Ltd	Advisory services – Showerhead program options	\$149,000	\$99,000	\$50,000
Nous Group Pty Ltd	Advisory services – Biosecurity strategy for Victoria	\$552,803	\$98,591	\$0
Jost & Co Pty Ltd	Advisory services – VicForests Transition	\$318,845	\$98,448	\$0
Grosvenor Management Consulting Pty Ltd	Advisory services – Agriculture Victoria operating model design	\$98,048	\$98,048	\$0
KPMG Australia	Commercial advisory services – Energy Innovation Fund	\$136,364	\$97,526	\$38,838
Deloitte Consulting Pty Limited	Advisory services – People and Culture organisational change	\$95,778	\$95,778	\$0

Supplier Name	Purpose of Consultancy	Total Approved Project Fee (excl. GST)	Expenditure 2023-24 (excl. GST)	Future Expenditure (excl. GST)
Atticusnow Pty Ltd	Advisory services – Victorian Wine Strategy development	\$318,182	\$95,455	\$222,727
Cube Group Management Consulting (Australia) Pty Ltd	Advisory services – Rehoming pets reform project	\$121,458	\$94,504	\$13,637
Aither Pty Ltd	Advisory services – Environmental community programs evaluation	\$90,845	\$90,845	\$0
Ernst & Young	Advisory services – Aviation supply chain risk analysis	\$90,864	\$90,500	\$364
Frontier Economics	Financial advisory services – Environment protection regulations	\$109,091	\$90,209	\$18,882
The University of Melbourne	Advisory services – Antimicrobial stewardship practices – cattle, sheep and goat veterinarians review	\$89,746	\$89,745	\$0
TSA Management Pty Ltd	Advisory services – VicCoasts program evaluation	\$89,735	\$89,735	\$0
Scyne Advisory Pty Ltd	Commercial advisory services – Energy projects	\$89,398	\$89,398	\$0
Frontier Economics	Commercial and financial advisory services – Water and Catchments projects	\$89,349	\$89,349	\$0
Acil Allen Consulting Pty Ltd	Advisory services – Gas distribution networks	\$319,394	\$87,059	\$232,335
Acil Allen Consulting Pty Ltd	Advisory services – Industrial gas use	\$217,110	\$86,844	\$0
Deloitte Touche Tohmatsu	Advisory services – Volunteer committees of management internal review	\$136,364	\$84,368	\$51,996
Frontier Economics	Advisory services – Salinity impact charges review	\$108,770	\$83,770	\$25,000
Nous Group	Advisory services – Distribution-connected storage	\$165,000	\$82,500	\$0
Aurecon Australasia Pty Ltd	Advisory services – Development of Catchment Scale Integrated Water Management action plans for Werribee, Maribyrnong, Yarra, Dandenong, and Western Port catchments	\$338,342	\$81,365	\$6,817
Seed Advisory	Commercial advisory services – Energy projects	\$86,400	\$81,200	\$5,200
Pricewaterhouse Coopers	Advisory services – VicGrid entity advice	\$829,662	\$79,408	\$32,714
Enea Australia Pty Ltd	Advisory services – Feasibility assessment of bioenergy systems for agriculture in Victoria	\$78,309	\$78,309	\$0
Dandolo Partners	Advisory services – Get into Science, Technology, Engineering and Mathematics (STEM) education program evaluation	\$77,636	\$77,636	\$0
Aurecon Australasia Pty Ltd	Advisory services – Lake Learmonth	\$76,950	\$76,950	\$0
Alluvium	Advisory services – Review of the Victorian FLOWS method	\$97,224	\$75,347	\$0
University of Technology Sydney	Advisory services – School Water Efficiency Program and Vic Facilities program evaluation	\$99,845	\$74,900	\$24,945
ResilientCo	Advisory services – Circular Economy risk consequence and contingency plan	\$73,750	\$73,750	\$0
Tim Cummins And Associates	Technical advisory services – Implementation of water market aspects of the <i>Water and Catchment Legislation Amendment Act 2021</i>	\$181,454	\$73,317	\$1,093
KPMG Australia	Advisory services – Climate action budgeting process evaluation	\$80,500	\$72,450	\$8,050
The University of Melbourne	Technical advisory services - Water quality analysis and reporting	\$71,985	\$71,985	\$0
BDO Services Pty Ltd	Transaction and strategic advisory services – South East metropolitan advanced waste processing project	\$438,045	\$71,621	\$173,541

Supplier Name	Purpose of Consultancy	Total Approved Project Fee (excl. GST)	Expenditure 2023-24 (excl. GST)	Future Expenditure (excl. GST)
Common Capital Pty Ltd	Commercial advisory services – Energy projects	\$70,207	\$70,207	\$0
Hydrology And Risk Consulting Pty Ltd (HARC)	Technical advisory services – Lake Eppalock technical assessment	\$227,229	\$69,478	\$12,575
TSA Management Pty Ltd	Commercial advisory services – Energy contract management	\$68,824	\$68,823	\$0
Sapere Research Group Limited	Advisory services – Program evaluation for agriculture energy and digital programs	\$146,423	\$67,353	\$0
Deloitte Touche Tohmatsu	Advisory services – Climate risk	\$67,335	\$67,335	\$0
Deloitte Touche Tohmatsu	Legal advisory services – <i>Victorian Energy Efficiency Target Act 2007</i>	\$89,157	\$66,868	\$22,289
Colour & Movement Consulting	Advisory services – Basin plan	\$68,600	\$66,797	\$1,803
Scyne Advisory Pty Ltd	Advisory services – Feed-in tariff schemes	\$62,425	\$62,425	\$0
Advisian Pty Ltd	Commercial advisory services – Energy projects	\$477,757	\$62,033	\$255,087
Jacobs Group (Australia) Pty Ltd	Technical advisory services – Energy contract management	\$78,803	\$59,490	\$0
BDO Services Pty Ltd	Professional advisory services – Power Saving Bonus	\$57,398	\$59,457	\$0
Murdoch University	Professional advisory services – Animal Welfare	\$58,801	\$58,801	\$0
HARC Services Pty Ltd	Advisory services – Water resource modelling	\$111,191	\$58,063	\$53,128
Regulatory Impact Solutions Pty Ltd	Legal advisory services – Stage 2 Victorian Transmission Investment Framework reforms	\$89,060	\$57,889	\$31,171
Jacobs Group (Australia) Pty Ltd	Advisory services – Environmental Contribution Tranche 5 evaluation	\$158,435	\$55,557	\$47,165
HARC Services Pty Ltd	Advisory services – Water and Catchments projects	\$55,280	\$55,280	\$0
Jacobs Group (Australia) Pty Ltd	Technical advisory services – Post-processing analysis of Environmental Flow Performance Tool	\$52,645	\$52,645	\$0
Streamology Pty Ltd	Advisory services – Goulburn to Murray trade review project	\$99,845	\$51,253	\$37,719
Hall & Partners	Advisory services – Brand awareness across the Victorian water sector	\$174,000	\$50,000	\$0
James Robin Grove	Advisory services – Review of geomorphic metrics for Regional waterway health prioritisation project	\$49,600	\$49,600	\$0
Senversa Pty Ltd	Advisory services – Naturally occurring contaminants (spoil management)	\$49,132	\$49,131	\$0
Tim Cummins and Associates	Advisory services – Water resource implications of pumped hydro energy proposals	\$63,090	\$49,113	\$13,977
Arup Australia Pty Ltd	Advisory services – Victoria Unearthed	\$47,598	\$47,598	\$0
Jacobs Group (Australia) Pty Ltd	Advisory services – Managing total suspended sediment/nitrogen in Western Port	\$81,818	\$46,284	\$0
The LOTE Agency Pty Ltd	Advisory services – Water knowledge in the Victorian community	\$165,186	\$46,252	\$3,303
Mycelia Renewables	Biocultural advisory services – Goulburn to Murray trade review	\$157,009	\$46,200	\$2,268
KPMG Australia	Commercial advisory services – Energy projects	\$374,326	\$45,000	\$0
HARC Services Pty Ltd	Advisory services – Bulk entitlement metering programs	\$50,000	\$44,920	\$5,080
KPMG Australia	Commercial advisory services – Energy procurement	\$47,462	\$44,549	\$2,913

Supplier Name	Purpose of Consultancy	Total Approved Project Fee (excl. GST)	Expenditure 2023-24 (excl. GST)	Future Expenditure (excl. GST)
Greenshoot Consulting Pty Ltd	Advisory services – Traditional Owner strategic engagement	\$139,000	\$44,000	\$95,000
Indufor Asia Pacific (Australia) Pty Ltd	Advisory services – Forest product availability from fire-mitigation works	\$44,000	\$44,000	\$0
David Caple & Associates Pty Ltd	Advisory services – Contractor safety management framework review	\$59,250	\$43,750	\$15,500
Good Ecology	Advisory services – Victorian Environmental Flows Monitoring Assessment Program	\$42,720	\$42,720	\$0
Claire Scott Planning	Advisory services – Great Ocean Road landscape significance review	\$239,143	\$42,647	\$0
Roger Lindsay Wilkinson	Advisory services – North West Vertebrate Pest Management Pilot Project	\$57,636	\$41,636	\$16,000
Jacobs Group (Australia) Pty Ltd	Advisory services – Development of emissions projections from 2019 to 2050	\$84,597	\$40,876	\$0
Exco Partners	Advisory services – Victorian Water Register transformation	\$39,730	\$39,730	\$0
Urban EP	Advisory services – Controls to reduce the incidence of fires at waste and resource recovery facilities	\$39,629	\$39,629	\$0
Marsden Jacob Associates Pty Ltd	Advisory services – Community Rebate and Community Housing Retrofit Programs	\$64,925	\$38,955	\$0
Victorian Government Solicitor	Legal advisory services – Offshore Wind	\$57,100	\$38,945	\$0
Step Two Designs	Advisory services – Review of intranet and associated practices and procedures	\$37,400	\$37,400	\$0
Oakley Greenwood Pty Ltd	Commercial advisory services – Energy projects	\$194,049	\$36,634	\$0
Tony Isaacs Consulting Pty Ltd	Technical advisory services – National Construction Code 2022	\$72,611	\$36,305	\$0
Grosvenor Management Consulting Pty Ltd	Advisory services – 2018–2022 Drought Response Package evaluation	\$126,393	\$35,930	\$0
Matthew Shaw Consulting Pty Ltd	Advisory services – Solar Victoria Battery loan design	\$35,700	\$35,700	\$0
Victorian Government Solicitor	Legal advisory services – Forestry transition	\$44,727	\$35,694	\$9,033
Intrinsic Scope Pty Ltd	Advisory Services – Framework for Catchment Partnership Agreements	\$35,200	\$35,200	\$0
Victorian Government Solicitor	Legal advisory services – VicGrid functions	\$32,840	\$32,840	\$0
Jacobs Group (Australia) Pty Ltd	Commercial advisory services – Energy markets	\$32,500	\$32,500	\$0
RMCG	Advisory services – Victorian mineral springs master plan review	\$93,965	\$32,119	\$0
RMCG	Advisory services – Truck wash and effluent disposal review	\$142,200	\$31,760	\$0
David Caple & Associates Pty Ltd	Advisory services – Volunteer safety management framework review	\$44,855	\$31,355	\$13,500
Arcadis Australia Pacific Pty Ltd	Advisory services – Glass and metals sector analysis	\$30,799	\$30,799	\$0
The Social Research Centre	Advisory services – FFMVic and Forest, Fire and Regions gender equity analysis	\$30,729	\$30,729	\$0
GHD Pty Ltd	Advisory services – State-wide dam safety	\$31,818	\$30,722	\$1,096
The CIE – Centre for International Economics	Technical advisory services - Circular economy policy	\$244,709	\$30,082	\$214,627

Supplier Name	Purpose of Consultancy	Total Approved Project Fee (excl. GST)	Expenditure 2023-24 (excl. GST)	Future Expenditure (excl. GST)
Monash University	Advisory services – Climate change impacts on stream water quality in Victoria	\$45,430	\$30,000	\$15,430
Kitchen Table Projects	General business advisory services – First Peoples Self Determination projects	\$30,000	\$30,000	\$0
Stannards Accountants & Advisors Pty Ltd	Financial advisory services – Victorian Murray Floodplain Restoration Project	\$79,940	\$29,940	\$0
Streamology Pty Ltd	Technical advisory services – Victorian Environmental Flows Monitoring Assessment Program	\$44,827	\$29,007	\$0
Sequana Partners Pty Ltd (Company)	Advisory services – Infrastructure footprint of the Goulburn Murray Irrigation District	\$28,640	\$28,640	\$0
Deakin University	Technical advisory services – Groundwater work	\$29,835	\$28,275	\$1,560
Blue Sense Consulting Pty Ltd	Advisory services – Catchment Management Authority water quality monitoring/modelling needs	\$34,020	\$27,740	\$6,280
The Manufacturing Engineer	Advisory services – Mine Land Rehabilitation Authority governance ¹	\$27,950	\$27,590	\$0
Jacobs Group (Australia) Pty Ltd	Technical advisory services – Science writer for Goulburn to Murray Trade Review Scientific Advisory Panel 2022–23 Annual Report	\$27,320	\$27,320	\$0
Arup Australia Pty Ltd	Commercial advisory services – Water and renewable hydrogen	\$160,285	\$26,985	\$0
Blue Sense Consulting Pty Ltd	Advisory services – Flagship Waterway project monitoring, evaluation, reporting and improvement	\$59,280	\$26,910	\$0
Jacobs Group (Australia) Pty Ltd	Advisory services – Forest Protection Survey Program review	\$41,252	\$26,236	\$15,016
Grosvenor Performance Group Pty Ltd	Advisory services – Agriculture Infrastructure and Jobs Fund programs review	\$129,925	\$25,985	\$0
Hydrology And Risk Consulting Pty Ltd (HARC)	Technical advisory services - Review of Bacchus Marsh Irrigation (BMID) Stage 1-4 and Werribee Irrigation District (WID) Stage 1-3 & 4/1 water recovery estimates	\$26,794	\$25,582	\$1,212
Streamology Pty Ltd	Technical advisory services – Victorian Environmental Flows Monitoring Assessment Program Stage 7 project	\$79,560	\$25,280	\$0
Clayton Utz	Advisory services – Renewable Energy Zones (REZ) Stage 2 – Offshore Wind transmission	\$81,818	\$25,000	\$56,818
The Trustee For Campbell Fitzpatrick Family Trust	Advisory services – Victorian Murray floodplain restoration	\$94,955	\$24,188	\$0
GHD Pty Ltd	Commercial and technical advisory services – Commercial transitions	\$255,228	\$23,401	\$0
Victorian Government Solicitor	Legal advisory services – Energy projects	\$50,364	\$22,909	\$0
Jacobs Group (Australia) Pty Ltd	General business advisory services – Water and catchments projects	\$91,542	\$22,884	\$0
With Purpose Consulting	Advisory services – Wild Dog Program review	\$44,500	\$22,250	\$22,250
Safe System Solutions Pty Ltd	Advisory services – Roads and fixed assets	\$26,545	\$22,000	\$4,545

Notes:

1. The following entities are combined into DEECA's FRD22 disclosures pursuant to a determination made by the Assistant Treasurer under section 53(1)(b) of the *Financial Management Act 1994*:
 - a. Rural Assistance Commission
 - b. Mine Land Rehabilitation Authority

Supplier Name	Purpose of Consultancy	Total Approved Project Fee (excl. GST)	Expenditure 2023-24 (excl. GST)	Future Expenditure (excl. GST)
Aither Pty Ltd	Advisory services – Impacts of possible EC scenarios on water customers in Victoria	\$22,000	\$22,000	\$0
Jennifer Anne Hale	Advisory services – Victorian state-wide wetland condition assessment	\$47,000	\$22,000	\$25,000
Indufor Asia Pacific (Australia) Pty Ltd	General business advisory services – Forest coupe regeneration project	\$181,818	\$21,714	\$0
CT Management Group Pty Ltd	Advisory services – Asset Management Accountability Framework review	\$21,200	\$21,200	\$0
Wise Workplace	Advisory services – Heyfield work centre in Gippsland	\$36,364	\$20,611	\$15,753
Victorian Government Solicitor	Legal advisory services – <i>Gas Industry Act 2001</i>	\$21,473	\$20,277	\$1,196
Context Pty Ltd	General business advisory services – Digital Channel Strategy Project	\$61,600	\$20,100	\$0
Jamie Comley Environmental Consulting	Advisory services – Improving water sensitive urban design and erosion and sediment controls outcomes in the urban environment	\$47,473	\$20,055	\$0
Foreground Architecture	Advisory services – Architecture management reports for DEECA sites	\$21,900	\$19,900	\$2,000
Industryedge Pty Ltd	Advisory services – Timber industry analysis	\$38,085	\$19,900	\$0
Hydrogeologic Pty Ltd	Technical advisory services – Groundwater work	\$86,911	\$19,040	\$1,120
Ernst & Young	Advisory services – Small Scale and Craft Program evaluation	\$90,447	\$18,089	\$0
Tactecol Consulting Pty Ltd	Advisory services – Forest Protection Survey Program reptile survey methods review	\$18,000	\$18,000	\$0
Aither Pty Ltd	Economic advisory services - Water-based rehabilitation of the Latrobe Valley mines	\$112,076	\$17,995	\$19,541
Clear Advice & Strategy Pty Ltd	General business advisory services – Water and catchments projects	\$77,250	\$17,850	\$59,400
Doolan Macnally Family Trust	Advisory services – Victorian Marine and Coastal Council	\$17,250	\$17,250	\$0
Victorian Government Solicitor	Legal advisory services – Offshore Wind	\$66,008	\$17,162	\$26,363
Zing Insights Pty Ltd	Advisory services – Victoria's Bushfire Management Strategy	\$28,600	\$17,160	\$0
Worley Consulting Pty Ltd	Commercial advisory services – Energy projects	\$477,757	\$17,113	\$29,386
Victorian Government Solicitor	Legal advisory services – Landholder payments	\$22,000	\$16,850	\$5,150
Allen And Clarke Consulting Pty Ltd	Advisory services – Seasonal workforce program evaluation	\$89,556	\$16,829	\$0
Lockton Companies Australia Pty Ltd	Insurance advisory services – Victorian Desalination Project	\$109,091	\$16,500	\$92,591
Jacobs Group (Australia) Pty Ltd	Commercial advisory services – Energy market analysis	\$214,591	\$15,500	\$170,332
Delcerra	Advisory services – Victorian Desalination Project	\$227,273	\$15,210	\$212,063
Aither Pty Ltd	Advisory services – Solar on public buildings evaluation	\$19,921	\$14,921	\$0
Foleys List Pty Ltd	Legal advisory services – Bushfire and forest services	\$21,477	\$14,545	\$0
Red Piranha Limited	Advisory services – Software vulnerability assessment and penetration testing	\$14,400	\$14,400	\$0
Barraband Consulting Pty Ltd	Advisory services – land-use, land-use change and forestry emissions modelling review	\$13,750	\$13,750	\$0
Streamology Pty Ltd	Advisory services – Review of the benefits and impacts of riparian vegetation to fencing resilience	\$13,749	\$13,749	\$0

Supplier Name	Purpose of Consultancy	Total Approved Project Fee (excl. GST)	Expenditure 2023-24 (excl. GST)	Future Expenditure (excl. GST)
Oakley Greenwood Pty Ltd	Commercial advisory services – Energy projects	\$13,618	\$13,618	\$0
Jacobs Group (Australia) Pty Ltd	Technical advisory services – Groundwater work	\$51,290	\$13,600	\$1,700
Graeme Kenneth Turner	Advisory services – Murray water entitlement	\$70,022	\$12,784	\$57,238
Acil Allen Consulting Pty Ltd	Advisory services – Energy project evaluation	\$63,760	\$12,752	\$51,008
Victorian Government Solicitor	Legal advisory services – Water and Catchments projects	\$22,477	\$12,684	\$9,793
Keepers & Best	Horticultural advisory services – Transforming Traceability project	\$12,000	\$12,000	\$0
Aither Pty Ltd	Advisory services – Southern Murray Darling Basin water markets	\$71,174	\$11,174	\$0
Minter Ellison	Advisory services – Electricity smart meters	\$11,162	\$11,162	\$0
Dart Legal & Consulting Pty Ltd	Advisory services – Waste to energy licensing scheme	\$14,000	\$10,500	\$0
Inspiring Excellence Pty Ltd	Advisory services – BetterBeef and BestWool BestLamb annual planning and review practices	\$13,000	\$10,400	\$2,600
KPMG Australia	Commercial advisory services – Energy contract management	\$70,266	\$10,000	\$5,766
Resilient Services Pty Ltd	Advisory services – Victorian 2022 flood event After Action Review	\$44,136	\$10,000	\$0

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